

Inner West Leeds Area Delivery Plan 2007/8

Inner West Area Committee

Armley	Bramley & Stanningley
Cllr Harper (Chair) Cllr Lowe Cllr McKenna	Cllr Atkinson Cllr Hanley Cllr Taggart

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1. Introduction

Leeds City Council has a decentralised structure of decision making to provide local services which respond to local needs. There are five wedges covering the city, each comprising a number of council wards split into Inner and Outer areas. The Inner West wedge consists of the electoral wards of Armley and Bramley & Stanningley which include the following neighbourhoods.

Armley	Bramley and Stanningley
Lower Wythers, Raynviles & Astons, Upper Wythers, Aviaries, Poplars, Town End, Spring Valley, St Marys, Armley Grange, Edinburghs & Christchurch, Aberdeens, Cedars & Athlones, Mistress Lane, Gilpins, Raynville Road, Clydes	Bramley Centre, Broadleas, Bramley Fall Moorside, East Rodley, Intake, Bramley Park, Whitecote, Hough Lane, Landseers Summerfields, Nansens, Stanningley Town Street, New Scarboro, Fairfields, West Rodley

There is an area committee for each of the ten areas. The area committee membership consists of the six ward members for the Inner West area plus co-optees from Armley and Bramley forums. It is supported by the area management team plus senior staff from other key services.

Each area committee prepares an area delivery plan, setting out key actions for the year. This is the third area delivery plan for Inner West Leeds. It provides a profile of the area, details of achievements during 2006/7 and details of the priorities for the Inner West Area Committee for 2007/8. The key areas of service delivery which this plan focuses on are:

- Reducing crime and anti-social behaviour;
- Cleaner Streets;
- Young People;
- Regeneration of neighbourhoods and localities;
- Community Involvement/Engagement;

The plan builds on the actions carried out over the past twelve months, identifying where actions have been completed, where they are ongoing, and new actions for the area.

A dedicated West Leeds Area Management team, based at Pudsey One Stop Centre has responsibility for co-ordinating area management services in both the Inner and Outer West areas.

The actions will be delivered through the Council and its partners. Many of the actions will require joint work between agencies outside Leeds City Council structures, such as the Primary Care Trust, West Leeds Healthy Living Network and the Pudsey and Weetwood Police Division.

2. Strategic Objectives

The *Vision for Leeds (2004 – 2020)* is the long term plan for ongoing economic, cultural and environmental development of the city. The Council's Corporate Plan outlines what

the Council will do to help make the *Vision for Leeds* a reality. It also highlights the Council's core values of Looking after Leeds, Putting Customers First, Treating People Fairly and Valuing Colleagues. These underpin the work of the Area Management Team. The Area Delivery Plan will contribute to the corporate objectives of Leeds City Council in creating 'Better Outcomes for Local People'.

West Leeds District Partnership has been established as one of five district partnerships that have been set up around the city to translate the aims of the *Vision for Leeds* into action on the ground. It covers all of the wards within West Leeds, Armley, Bramley and Stanningley, (Inner West), Calverley and Farsley, Farnley and Wortley and Pudsey (Outer West).

The District Partnerships is made up of major organisations who deliver key services to the area such as the Primary Care Trust, the Police, local companies, voluntary and community groups and Leeds City Council. Close links have been developed between the Area Committee and the District Partnership to ensure that the actions in this Area Delivery Plan contribute to *Strategy for Success*.

3. Area Committee

Area Committees have a lot of influence; they are making sure that local priorities are taken into account in the development of major policies and strategies.

The Committee meets six times per year at two monthly intervals. The dates are published on the Council's website and in local papers. The agenda for each meeting will be produced at least one week before the meeting and will be available in local libraries and on the Leeds Communities Online website at www.leedscommunities.org

As a result of previous consultation the Area Committee is focused on reducing crime and anti-social behaviour, a cleaner and greener environment, services for young people, and regeneration of neighbourhoods. Key to these priorities is effective community engagement and cohesion.

Table (i) shows the functions which have been delegated to area committees to help local services meet local needs. This means that the Area Committee can decide, with some restrictions, how and where these services are delivered locally.

Table (i) – functions delegated to Area Committee.

Service Area	Function
Community Safety	Neighbourhood Wardens and CCTV
City Services	Public Toilets
City Services	Community Recycling
Youth Service	Services for young people

The Area Committee has a monitoring role to ensure a high standard of service delivery in the local area. It can influence the Council's policies and strategies, and provide local views to inform the Council's business planning and setting of service standards. It works closely with other agencies, and with local communities.

The Area Committee has the right to be consulted on major policies and strategies and also to have an opportunity to influence the programmes of those service areas where there is no direct discretion.

Like all Council bodies the Area Committee is accountable to the Executive Board and will be subject to scrutiny by the Council's Scrutiny Boards. The Area Delivery Plan, prepared annually, requires agreement by the Executive Board, which will monitor the performance of the Area Committee.

4. Community Involvement

Area Committees give local people the opportunity to have more influence on how services are delivered in your area. Local people are welcome to attend area committee meetings.

There are two ward based forums in the Inner West Area. Armley which meets monthly and Bramley and Stanningley which meets every two months. The primary function of these is to consult widely in the community on particular issues or areas and provide the opportunity for all members of the community to be heard. They are not formally constituted bodies of the Council and they have no decision making powers.

The Area Management Team also work closely with New Wortley Residents Association.

The Area Committee works with these two forums and representatives from the forums sit on the Area Committee as co-optees.

In addition the Area Committee takes account of other local or issue based forums and residents groups in the area.

Local consultation is carried out on specific issues. This year we have consulted on the West Leeds Gateway Regeneration Area, on a new community café for New Wortley, new play equipment for New Wortley, and on community centres and community safety in the Broadleas area.

The Inner West Area Management Team are currently reviewing the use of community centres in the area and wish good practice to be promoted and adopted in community development and enterprise. Presently there are examples of partnership management arrangements at the New Wortley and the Fairfield community centres.

5. Local Area Agreement

The Local Area Agreement (LAA) for Leeds was signed by the Rt Hon David Miliband MP on the 23rd March 2006. The document is a written agreement, negotiated with Government, which sets out what we're trying to achieve, how we will do it, the targets by which we will measure and report progress, and the way public money will be spent.

The LAA brings people and agencies together to deliver better, more co-ordinated results for the people of Leeds.

The Agreement lasts for three years and is structured into four 'blocks':

- Children and Young People

- Safer and Stronger Communities
- Healthier Communities and Older People
- Economic Development and Enterprise

Each of the Blocks has a working group of senior officers from different organisations, responsible for delivery.

The Local Area Agreement for Leeds simplifies the way government funding is allocated to organisations and projects, bringing key accountability under one governance structure.

The Local Area Agreement reflects the actions needed to strengthen existing infrastructures at neighbourhood and city-wide levels. It sets out priorities that are dependent on a new relationship between local partners and central government.

Children and Young People

We want all children and young people in Leeds to be happy, healthy, safe, successful and free from the effects of poverty. To achieve this we will continue to make Leeds a great city for children and young people and their families, working with them to ensure they have the skills, confidence and opportunities to thrive and achieve their potential, regardless of their circumstances and the barriers they may face.

Safer and Stronger Communities

The vision is for everyone to feel safe in and part of their thriving neighbourhood. Individuals and communities should have a sense of belonging to and pride in their neighbourhood. They should feel that their neighbourhood benefits from and contributes to the success of the city.

Economic Development and Enterprise

The aim of this block is to deliver improved and accelerated outcomes through innovation and utilising freedoms and flexibilities to make sure that the wider community can benefit - part of the city's Leeds Regeneration Plan.

Healthier Communities and Older People

We want to promote a healthy and positive society, to protect health and address health inequalities, to provide high quality, sustainable and accessible services, and to reduce the barriers which prevent people from being involved in every day life - whatever their condition or age.

In addition the LAA is informed by the following crosscutting principles:

- Empowering local people and building the role of the voluntary, community and faith sectors
- Utilising the role of culture
- Promoting equality, diversity and social inclusion
- Community Cohesion
- Respect

This Area Delivery Plan demonstrates how it helps meets the targets set for all agencies and partners in Leeds. The Leeds Local Area Agreement targets are at Appendix A.

6. Funding

Well being fund

The Well-Being Fund is used to finance projects which meet the objectives of the Area Delivery Plan. Area Management are working with other services within the Council, with partner agencies and with local communities to take a strategic approach to using the Well-Being Fund which ensures best use of the funding. The priorities for capital spending for this year will be Community Centres, improving Town and District Centres and supporting West Leeds Country Park and Green Gateways. Revenue spending will focus on supporting projects for Young people, the Environment and Community Safety.

A small grants fund will operate where local groups will be able to apply for grants up to £1000, subject to eligibility, to deliver projects which build local capacity and are relevant to delivering the key priorities for the Inner West area. Area Management can also provide skips for local communities who are doing community clean ups.

Appendix B lists those projects funded from the Well-Being Fund in 2006/7.

Town and District Centre Capital Programme

The Inner West Area has successfully secured £700,000 allocation from the £7.5 million Town and District Centre Regeneration funding for Armley District Centre. The programme runs until March 2009. The ethos of this of this development programme is to catalyse the physical and economic regeneration of town, village and district centres within the frame work of the Council Priorities.

Townscape Heritage Initiative

A Stage 1 bid to Heritage Lottery for a Townscape Heritage Initiative has been successful, and provides £25,000 development grant to work up a detailed stage 2 bid. Should the stage 2 bid be successful, up to £1 million will be awarded for grants to restore buildings of heritage interest on Armley Town Street/Branch Road/Crab Lane.

Safer and Stronger Communities Fund

Areas falling into the lowest 3% of SOAs are eligible for additional funding to raise them out of this category. The only area in West Leeds is Fairfield which has attracted £336,00 revenue over 4 years, and £147,000 capital over 2 years.

Neighbourhood Renewal Fund

An amount of £200,000 per year for two years has been allocated from the Neighbourhood Renewal fund to West to support a Regeneration team. The role of this team is to focus on the West Leeds Gateway Regeneration area, formulate a regeneration plan and a vehicle for delivering this plan.

7. Area Profile

Inner West Leeds has 44,332 residents living in 18,598 households, about 6% of whom are from BME communities.

There are significant pockets of poverty within the area and generally incomes are low with more than one in ten households having no one in work. Educational attainment levels are especially poor at secondary (GCSE) level and levels of literacy and numeracy are also low. Although crime levels are below the city average, there are hot spots such as Armley, Wythers, Gilpins and Broadleas/Moorside.

General Deprivation Indicators

The Indices of Deprivation (IoD) are measures of deprivation for every ward and local council area in England and Wales. The indices of deprivation 2004 is made up of information about levels of income, employment, health, education skills and training, housing and services, the living environment and crime. Maps illustrating this are at Appendix C.

The neighbourhood level indices provide a picture of which local areas are in serious decline. For inner west Leeds there are nine areas that are in the bottom 10% of areas in England and Wales and one in the worst 3% -Fairfields.

Table (ii) the nine neighbourhoods in the bottom 10%

Armley Ward	Bramley and Stanningley Ward
Wythers, Cedars and Athlones, Mistress Lane, Gilpins, New Wortley	Broadleas, Sandford and Ganners, Landseers and Fairfields.

These are the areas where Area Management will be targeting its work using a multi-agency approach to address issues to prevent further decline and start to improve the quality of life for local residents.

Table (iii) some of the indicators for the nine areas in the bottom 10%.

Locality	Educational standards % with 5 GCSE A* - C / % unskilled		Health self-assessed good health	Crime Burglary per 1000 people	Unemployment
Wythers	11.98	51.88	63.92	41.2	5.94
Mistress Lane	12.55	41.87	64.55	33.3	3.62
Cedars	13.06	48.03	60.32	26.4	3.76
Gilpins	16.54	40.32	60.91	25.4	6.95
New Wortley	13.69	52.17	59.06	33.3	9.53
Fairfields	12.69	52.23	66.27	50.9	8.69
Landseers	15.23	43.6	63	41.2	4.7
Sandfords + Ganners	13.68	34.85	65.79	41.2	3.34

. Beatcrime.info 2005, GCSE scores NOMAD, 2005.

While this table only shows some of the indicators for the most deprived areas, it does provide a good indicator as to the overall state of these areas.

Over the next twelve months this plan will focus on addressing the most pressing issues in each of these localities.

8. Narrowing the Gap in West Leeds

There are significant levels of poverty within the Inner and Outer West Areas. Incomes are low and over one in ten households have no one in work. The Council has tasked the District Partnership and Area Committee with tackling the issues of poverty and deprivation in West Leeds through the “narrowing the gap” agenda.

The Index of Deprivation 2004, with the new lower level geography of super output areas (SOAs), has assisted in informing the development of programmes that target resources and activities to the most disadvantaged neighbourhoods. Residents in these neighbourhoods experience a relatively degraded environment and streetscene; high crime levels and fear of crime; antisocial behaviour; poor housing conditions and a high number of empty properties. These problems are often exacerbated by service responses that do not always meet local needs; a lack of community engagement; and low levels of community pride and cohesion. The Intensive Neighbourhood Management programme is designed to address these issues.

Two new funding blocks under the Government’s Safer and Stronger Communities Fund were announced earlier this year to support targeted activity in the most deprived neighbourhoods. These are the Neighbourhood Element and the Safer, Cleaner and Greener grants allocated as part of the pooled resource to support the delivery of the Leeds Local Area Agreement (LLAA) for which the Council is the accountable body.

The Safer and Stronger Communities block of the LLAA includes a work strand that aims to Improve Service Delivery in Neighbourhoods. The achievement of the mandatory targets within this block will be dependent on the successful implementation of the Intensive Neighbourhood Management Programme. The draft programme has been developed by the District Partnerships of the Leeds Initiative led by the Council’s Area Management Teams. This will be subject to consultation with local stakeholders

The West Leeds District Partnership approach aims to address underlying causes of deprivation and to make a real difference both in the quality of the environment in our most deprived neighbourhoods by 2010.

Intensive neighbourhood management in Inner West will cover Fairfield (Bramley), Broadleas (Bramley), Wyther and New Wortley (Armley). All these areas fall within the most 10% deprived neighbourhoods in the country. Fairfield falls within the most deprived 3% and therefore attracts special resources under the Safer and Stronger element of the Neighbourhood Renewal Fund. The Council has allocated £336,000 in revenue and £147,000 in capital for Fairfield Estate to be spend over the next four and two years respectively.

Each of the intensive management areas have a Local Area Management Plan (LAMP). The plans set out a list of actions to be done over a period of 12 months that will make a difference for local people. Most of the actions will be one-off improvements or will have led to new systems being put in place to deliver services. Once completed the LAMP

team will review the outcomes of the Plan, note the successes and the representative from the relevant organisation should ensure that ongoing improvements are locked into their organisation's program.

The West Leeds District Partnership has been key to focusing of all the partner activities in a practical problem solving way to make the neighbourhoods, cleaner, greener safer, wealthier and more sustainable. The approach puts the local community clearly at the centre of the neighbourhood partnership arrangements.

The District Partnership has identified a champion for each LAMP from its membership. It is the role of each of these Champions to pull together a working group to monitor the actions listed under their theme in the *Strategy for Success*. Each champion, and sub group, is supported by a member of Area Management staff. Two Champions will report progress under their theme to the District Partnership Executive, on a rotating basis.

9. Key Priorities

The key areas of service delivery which this plan focuses on are:

- Reducing Crime and anti-social behaviour;
- Cleaner Streets;
- Young People;
- Regeneration of neighbourhoods and localities;
- Community Involvement/Engagement;

Underpinning these priorities are the following cross cutting themes:

Supporting those neighbourhoods assessed as being in the lowest 10% of Super Output Areas;

Supporting Community Engagement and Community Cohesion;

An action plan has been prepared for 2007/8 which is at Appendix A.

9.1 Tackling crime and disorder

Tackling crime and disorder and addressing the fear of crime is a top priority for the citizens of Leeds as evidenced by previous consultation undertaken on a citywide and local level.

The citywide community safety partnership, Safer Leeds, has identified a number of key priority themes for 2005 – 2008. These are:

- Acquisitive Crime;
- Anti-social behaviour;
- Drugs;
- Reassurance;
- Violent Crime;

Locally delivered actions will contribute to these priorities.

The Pudsey Weetwood Divisional Community Safety Partnership is responsible for delivering actions to reduce crime and disorder in the West Wedge. It is made up of representatives from key statutory agencies and oversees a multi-agency tasking group. (MAT) The MAT has produced an action plan for the Inner and Outer areas of the West Wedge which focuses on the following themes:

- Targeting persistent offenders guilty of Anti-Social Behaviour;
- Diverting young people away from crime and anti-social behaviour through providing a range of activities, training and employment opportunities for young people;
- Supporting communities through the provision of a community drugs service to reduce drug related anti-social behaviour and criminal activity;
- Reducing domestic burglaries and the opportunity for crime;
- Tackling the increase in hate crime;

Each Area Management Wedge has a community safety officer who co-ordinates community safety activity. From April 2006, these officers became part of the Area Management Structure, and will take responsibility for the management of the neighbourhood wardens.

What has been achieved in 2006/7?

A comparison of crime figures in the 5 wards of West Leeds from 2004/05 - 2005/06 show in the main a reduction in the Pudsey side of the Pudsey Weetwood Divisions priority crime of:

- Burglary down by 15.4 %
- Criminal damage down 19.1%
- Robbery down 17.3%
- Theft from Motor Vehicle down 23.8%
- Theft of Vehicle down 42.8%
- Violent crime up by 5.8%

Overall crime between 2004-2005 to 2005 -2006 is down 14.9 %. More detailed crime statistics are included in Appendix D.

The Community Safety structure with partner agencies will be reviewed during 2006/07 to look at developing a more tasking focus structure at a more localised level which would also incorporate environmental crime.

A Senior Warden was appointed to assist in the management & deployment of the Neighbourhood Wardens in West Leeds. Additional PCSOs were recruited for West Leeds.

Burglary has been a priority for the Pudsey Weetwood Division. The Police have focused attention in hotspot areas in Armley (Paisleys and Edinburghs) and the Fairfield Estate in Bramley. The NPT have been carrying extra patrols for these areas, giving out crime prevention advice to encourage residents to ensure that their homes are secure.

The Inner West Area Committee and Leeds West Homes agreed additional funding for target hardening. CASAC have been working in the area with the police offering additional target hardening to vulnerable properties. The Police have been targeting individuals who they believe to be responsible and pursuing possible outlets for stolen property.

Anti-social behaviour. The Broadleas area of Bramley was identified as a hot spot for anti-social behaviour problems. Weekly information sharing meetings took place with the police, Anti Social Behaviour unit, Housing, BARCA Youth Service, Area Management and the local ward councillor to develop and carry out actions to tackle the issues. Home Office funding has been secured to address issues of Anti Social Behaviour and hate crime in the area. Enforcement action has been taken against the perpetrators. Plus a number of diversionary activities have been put in place aimed at improving relations and confidence between local people and young people which included a cricket match, barbeque and other activities. Funding from Safer Leeds and consultation has been approved to gate off an unadopted ginnel on Broad Lane Close, which has been subjected to criminal damage to the drains and fly tipping. Further discussions are taking place with local resident about fencing which adjoins their properties next to the ginnel.

An Anti Social Behaviour hot spot was identified in July focusing on the Armley Lodge area which included nuisance bikes, fighting in streets, drinking and loutish behaviour. An Apollo operation took place in Sept 06 focusing on ASB and environmental health issues connected with a derelict privately owned property. The New Wortley wardens worked with the ASB unit to act as professional witnesses and to engage with the families. 34 warrants were executed with £800 paid in outstanding fines. ASB staff worked with the private landlord and an eviction notice was issued to one family with further evictions to follow on another family. A number of ASB warnings were issued and following these actions this area is no longer a hot spot. Environmental health is working with the landlord to get the property to a decent standard. Other activities focus on an environmental clean up in conjunction with Armley Lodge primary school, a talk was delivered in the school from the Arson Task Force, ASB unit, wardens and the Neighbourhood Policing Team.

Criminal Damage hotspot areas identified are the Raynville area in Bramley and New Wortley. In the Raynville area the main offence was broken windows. The PCSOs have been visiting all criminal damage cases to investigate further these incidents to establish if in some instances these damages have been accidental. The crime prevention officers have been working with partner agencies to ensure that where possible neighbourhoods are free of debris, which could be used as missiles. In New Wortley the Neighbourhood Wardens have been working with the police to identify culprits in Clyde Grange. Additional police funding has been allocated to the NPT to work in areas identified as criminal damage hot spots to assist in tackling this issue.

Illegal motorbiking. There has been an increase in complaints in relation to illegal motorbike riding within the Pudsey side of the division. This has included areas in Farnley, Wortley, Bramley, Armley and Calverley. An off road motorbike unit, funded through the Inner and Outer West area committees, has been introduced to tackle this problem. It is anticipated that this resource will reduce the number of complaints and increase the confiscation of illegal motorbikes.

Domestic Violence MARAC¹, which reviews the top cases of repeat or most serious cases of Domestic Violence in West Leeds, had an official launch in is now been rolled out across the police division with a standardised approach. The MARAC meetings will take place at Weetwood Police station and will include a wider representation from partner agencies.

¹ Multi-agency risk assessment and conferencing

Under the “one Plan” for Children services in Leeds the areas, the priority for children West Leeds under the staying safe aspect is to reduce the number of women and children affected by domestic violence. Several meetings have taken place to develop the action plan and funding was provided by the Inner West Area Committee to LIAP for a till receipt campaign and funding to raise awareness of DV with young people. Actions to improve the notification process between the Police and Social services are being look at within the West Yorkshire Police Force and talks are talking place at a senior level.

Hate Crime. There has been an increase of attacks focusing on the gay community on a site near Canal Road in Armley. The police have increased patrols and have also been patrolling this area on mountain bikes. MESMAC² have been doing some outreach work and discussions are taking place to develop posters to raise awareness of personal safety.

Incidents of Hate Crime in the Broadleas estate were tackled through the action plan put in place to tackle the wider anti-social behaviour problems.

Efforts have been made to raise awareness of the need to report crime through the provision of information. A information stall was located at Armley Fun day in July , and the West Leeds Hate Crime awareness booklet has now been circulated and poster has been produced to display in key locations, which have been translated into community languages and languages for Asylum/refugee households.

A police surgery has been developed at the Mosque in Armley.

Work has been undertaken with Intake High School through the Racial Harassment project to develop a diversity project with young people from the school.

Operation Apollo is a multi-agency approach target an identified area over a period of three days. During 2006/7 Operation Apollos took place in Armley Lodge Area, the Wyther and Raynville estates, Broadleas, Feedback from agencies involved has been very positive, with enforcement action taken against non-payment of fines, disqualified drivers, criminal damage, drugs possession and trafficking offences. Other partner actions included ASB warnings, high visibility policing, environmental improvements, as well as providing information to local residents on crime prevention, home fire safety checks, anti-litter campaign with children involved in a litter pick, and sessions in schools to raise awareness and challenge some of the pupils attitudes to crime and anti-social behaviour.

Other multi-agency operations taking place were the action days which have been developed with the Anti-social Behaviour Unit & Housing to tackle issues in relation to Problematic multi-storey flats in West Leeds.

9.2 Streetscene and the Environment

Previous consultation has shown that Streetscene is an important factor in the lives of people of Inner West Leeds. City Services provide the following range of services to support the ‘Crime and Grime’ agenda:

- highway maintenance, including street lighting, street cleansing, weed killing, graffiti removal, dog fouling, fly tipping, fly posting, needle removal and abandoned cars;
- grounds maintenance of all council owned land and untidy land;

² Sexual Health Information and Resources Service for Gay Men

- local parks;
- refuse collection;
- local public conveniences;
- enforcement of environmental issues.

Learning and Leisure deliver services for local parks and green spaces. In Armley the Armley Common Rights Trust own and maintain a number of areas including Armley Moor.

What has been achieved in 2006/7

A community caretaking team (Bramley Pride) has been recruited and is now working in the Fairfield area, based from the new Fairfield Community Centre. The Community Caretaking Team for Armley has yet to be appointed. This team have a wide remit covering local and street environmental improvements.

Current funding under the Cleaner Cities programme has been allocated to treat 18 bin yards in Inner West Leeds (Armley and the Aviaries). Work is also underway to establish a Fairfield Recycling Centre and a scheme at Wyther Park Road by Groundwork. Joint tasking arrangements on Crime and Grime are being reviewed with all the various enforcement agencies in West to ensure a more joined up approach.

Good progress has been made over the past three months in implementing the West Leeds Country Park and Green Gateways. £1,493,000 has been secured from various funding sources for improvements.

Signage and interpretation boards have been installed in Armley Park, and footpath improvements and landscaping have been completed.

Area Management are working in partnership with Environmental Health Services to achieve the following key objectives:

- Support the multi agency approaches to tackling environmental issues in the area.
- Carry out health initiatives aimed at vulnerable groups.
- Provide financial assistance to vulnerable home owners to provide decent homes.
- Carry out promotions and education in the area on health and environmental issues.
- Identify and bring back into use long term empty properties within the area.
- Lead and work with agencies to secure environmental improvements.
- Provide a rapid and efficient response to environmental complaints eg noise, dust, drainage, odour, smoke.

9.3 Young People

Every Child Matters

This plan is produced as part of the Every Child Matters agenda, introduced by the Government in 2003. Every Child Matters is an ambitious programme to radically transform services to children, young people and their families. It incorporates:

- ◆ The Children Act 2004
- ◆ The National Service Framework for CYP and maternity services

- ◆ The 5 Year Education Strategy
- ◆ The Childcare Strategy
- ◆ Choosing Health
- ◆ Youth Matters

The Children Act 2004 places a statutory duty on local councils to work with partners to implement the changes required under Every Child Matters.

City-wide

Since 2000, interagency working in Leeds has been overseen by a strategic forum, the Children and Young People's Strategic Partnership (CYPSP). The CYPSP, now known as "Children Leeds" comprises senior managers from the main agencies in Leeds who work with children and young people.

Leeds is a very large city. A sustainable transformation to ways of working and delivering services to children and young people cannot be achieved by a centralist, "top-down approach". Children Leeds recognises this and has identified a key role for five wedge-based partnership groups to progress certain aspects of Every Child Matters.

West Leeds

West Leeds is geographically the smallest of the 5 city wedges. The West has particular problems relating to crime, anti-social behaviour, poor sexual health, high rates of teenage pregnancy, poor educational attainment, and the presence of a large prison which creates additional issues due to a transient ex-prisoner population.

Historically West Leeds has not been well-resourced in terms of a range of services to children and families. One of the consequences of this has been to generate creative and innovative models of working between agencies, forging very positive interagency relationships. The West also has a good track record with regard to the participation and involvement of children and young people in service planning.

Five key priorities requiring a multi-agency approach in West have been agreed. The 5 priorities are:

- ◆ promote early intervention services to tackle child behaviour/parenting support needs.
- ◆ reduce the numbers of women and children affected by domestic violence
- ◆ improve educational attainment particularly for children from Armley and Bramley and reduce the numbers leaving school without further education or employment.
- ◆ Reduce the rate of increase of overweight / obese children and young people in line with the CYPSP and the Leeds Childhood Obesity strategy
- ◆ tackle youth offending rates in Armley and Bramley.

A sixth, "overarching" priority was also agreed, which was:

- ◆ To improve participation and involvement of children, young people, parents & carers.

Every Child Matters Proposals in West and the West Area Delivery Plans

One of the key overlaps is the work of the Youth Service in West Leeds, which is an Area Committee delegated function. The youth service plans for West Leeds are included below.

Two other areas that link directly into the Area Delivery Plan objectives are, "Stay Safe" (reduce the impact of domestic violence on women and children) and "Make a Positive Contribution" (tackle youth offending rates in Armley, Bramley and Farnley/Wortley).

Specific actions from "stay safe" are

1. Raise awareness
2. Co ordinate notifications
3. 16 days of action campaign

Under "Make a positive contribution" the specific actions are

1. Establish a multi agency Family Intervention Project to allow agencies to work together with specific families to lower levels of anti social behaviour
2. Provide additional diversionary activities for young people in priority neighbourhoods

These actions will form part of this area delivery plan for 2007/8.

Services for young people are provided by the City Council Youth Services team for the Armley Ward, and by a voluntary organisation, Bramley and Rodley Community Action (BARCA), within the Bramley and Stanningley Ward. A programme of activities for young people in the area is available.

In addition there are a number of other voluntary agencies providing youth services in the area. The Council is keen to work closely with these organisations to provide a co-ordinated approach to providing services and activities for young people. The key objectives for the youth service for 2007/8 are:

1. To provide a schedule of contact sessions at optimum times to meet the needs of local young people and a programme of activities in school holidays.
2. To implement the Children's` Act in West Leeds with other agencies/organisations working on the five Every Child Matters Outcomes which are Be Healthy, Stay Safe, Making a positive contribution, Enjoy and Achieve and Economic Well-being

Whilst the Area Delivery Plan focuses primarily on the Youth Services delegated to the Area Committee the progress of the Children Leeds West Group in developing one improvement plan for children's services, linked to city wide priorities, is a key initiative. Focusing on the most deprived communities and engaging all agencies involved in service delivery this work will impact upon the Children's` Centre and Extended School initiatives as well as delivering the west Leeds pilot of the Common Assessment Framework. Area

Management will continue to support this initiative as part of the Children West Leeds Group.

What has been achieved in 2006/7?

A youth development worker has been appointed, funded through the Inner and Outer West Area Committees to assist the voluntary sector in providing services for 9 – 13 year olds.

In order to support more targeted youth provision a mobile youth bus has been funded by the Area Committee. The number of youth work sessions delivered in priority areas has increased.

The Building Schools for the Future programme is now well advanced. Formal consultation has been undertaken on a proposal to amalgamate West Leeds and Wortley High Schools on West Leeds site and planning permission has been sought for the new school on the West Leeds High site.

The partnership work on educational attainment is now being undertaken as part of the Children Leeds West Implementation Plan – the Enjoy and Achieve group co-ordinated by a representative from Education Leeds.

Work on the integration of Children's Services in West Leeds is proceeding. A West Leeds Project Board has been established so that there is senior leadership, ownership and direction for the project. The Board reports to the Director of Children's Services.

Dedicated staffing in West is provided by the Children Leeds West partnership manager the project manager for the West Pilot, Education Leeds (leading on the Common Assessment Framework) and a number of other seconded staff. The team is based in offices at West Leeds Family Learning Centre.

The Children Leeds West Implementation Plan has been approved covering the following areas.

- Be Healthy- to halt by 2010 the year on year increase in obesity among children under 16 in the context of a broader strategy to tackle obesity in the population as a whole.
- Stay Safe: reduce the impact of domestic violence on women and children living in the West.
- Make a Positive Contribution: Tackling Youth Offending Rates in Armley, Bramley and Farnley & Wortley.
- Enjoy and Achieve: Improve educational attainment particularly for children from Armley and Bramley, Farnley and Wortley and reduce numbers of school leavers who are not in Education, Employment or Training particularly in inner West.
- Cross –cutting priority : improve early intervention and family support services
- Cross-cutting priority: Improve participation and involvement of children, young people, parents & carers.

A large number of new partnership groups have been established as a result of the Every Child Matters approach. The District Partnership may wish to consider if the resulting number of meetings is achieving a better level of partnership working or is leading to duplication and overload.

10. Locally Identified Priorities for Area Management

In addition to the council services identified for action by the Area Committee there are key local priorities which have a wider geographical dimension arising from the Neighbourhood Renewal Strategy, the Community Engagement Strategy and Vision 2. These are:

- Regenerating local neighbourhoods and localities
- Community Engagement and Review of Community Centres

10.1 Regenerating local neighbourhoods and localities

The regeneration process is starting in the area around Armley, New Wortley and Lower Wortley, next to the city centre at the gateway to the West of the city, hence the name for the regeneration area "The West Leeds Gateway". This area has the largest problems, however it is an area of significant opportunity for long-term sustainable regeneration that will eventually spread throughout the Inner West area, and contribute to the regeneration of the Leeds/Bradford Corridor.

What has been achieved in 2006/7?

West Leeds Gateway

- The first appointments to the West Regeneration Team have been made.
- An issues and options paper has been prepared based on work undertaken by consultants, in preparation for developing an Area Action Plan.
- Public consultation has been carried out on the issues and options paper;
- Mistress Lane/Armley Road maisonettes have been demolished;
- Funding of £700,000 has been secured for streetscene improvements to Armley Town Street under the Council's town and district centre programme;
- A bid to Heritage Lottery for funding for a Townscape Heritage Initiative for Armley Town Street was successful securing £25,000 development grant for undertaking a stage 2 bid.
- New Wortley Community Café has continued to operate successfully;
- A feasibility study has been commissioned to consider future uses of Armley Mills;
- A successful business event was held at Farnell inOne with over 30 businesses attending.

Leeds Bradford Corridor

The study of regeneration opportunities in the Leeds Bradford Corridor has now commenced. Leeds City Council and Bradford Metropolitan District Council are jointly funding the study. The proposal will use as its basis the unique proximity of Leeds and Bradford (the 3rd and 6th largest cities in the UK) and their potential as an economic powerhouse and will seek to build a powerful 'cross border' initiative building on the recent positive officer links and co-operation and the strong political representation in the two areas at a senior level.

Tenders have been sought from five consultants to undertake a Regeneration Framework study for the area 2006-2016 to “spread the benefits of the growth of Leeds and Bradford City Centre to the communities of the Leeds Bradford Corridor”. White Young Green has been appointed and has commenced work on the six month study. The issues cover the four key themes of

- Development Economic Prosperity
- Enhancing Transportation and Connectivity
- Achieving Sustainable Improvements to Housing
- Improving the image and appearance of the Leeds/Bradford Corridor

The baseline assessment will look at how the area is currently used and what economic activity is currently happening. It will look at the policy background and proposals in the area (for example Leeds/Bradford airport, West Leeds Country Park). The options stage will identify what land is available and possible uses, and what realistic options are there for the area, taking into account different levels of intervention and investment. Implementation will be of three or four deliverable projects for both cities to undertake, with a clear guidance on the governance arrangements and how to foster better working between the two cities to benefit from our proximity. A parallel and concurrent transport study is to be undertaken by Metro. The work will inform the Local Development Framework as supplementary documentation.

Key issues of the study include:

- What action will enhance the character and attractiveness of the existing corridor?
- How can we enhance the corridors potential to accommodate respective city growth needs?
- How can we best improve inter-city transport capacity / reducing inter-connection barriers?
- What are the specific housing problems/opportunities which are common to both cities?
- Should Leeds and Bradford be allowed to merge physically?

Leeds Bradford Northern Challenge Fund bid As part of the cooperative work between the two cities a £28 million housing bid has been submitted. This is a pioneering proposal to provide affordable housing, create jobs and raise aspirations for employment, particularly in the construction industry. The bid is led by Firebird JVC in partnership with Bradford Community Housing Trust and Leeds West Homes and has the full and active support of the City of Bradford Metropolitan District Council and Leeds City Council. There will be a strong commercial element incorporating retail, offices and social/community enterprise that will, in the first instance, seek to link into the Local Enterprise Growth Initiative recently awarded to Bradford and that Leeds is seeking to obtain in the current bidding round. The intention is to diversify tenure by providing modern, low cost, state of the art, high eco-efficiency homes that will plug a market gap, with additional potential to change the use of some land from residential to employment.

If successful the challenge fund bid will create 1000 new homes for rent or sale and renovate a further 2,800. The programme would create 50 new jobs, 750 temporary jobs and 50 training places by 2012/13

The Local Enterprise Growth Initiative (LEGI)

The Local Enterprise Growth Initiative (LEGI) was announced in the 2005 Budget. The programme is worth £300 million over three years to 2008-2009. The overall aim of the initiative is "to release the productivity and economic potential of our most deprived local areas and their inhabitants through enterprise and investment - thereby boosting local incomes and employment opportunities". Official statistics show that, despite record levels of growth and prosperity, levels of poverty and unemployment in some parts of Leeds are amongst the highest in the country. Around 46,000 people live in the 3% most deprived areas in the UK and there are only six other local authorities out of 354 with higher levels of deprivation.

Ten schemes from 15 local authorities were awarded a share of £126 million over three years in the first round of the programme (announced February 2006). Leeds was not one of them. However in round 2 announced on 6th December 2006 Leeds was awarded £15.6 million funding over the next three years to help develop enterprise, create new jobs and boost prosperity in the city's most disadvantaged communities.

An initial £580,000 has been earmarked to get the programme off the ground in Leeds early in the new year. This will be followed by £5 million funding per year over the next three years. By 2010, the programme aims to create over 500 new businesses within areas of greatest disadvantage in Leeds, with two thirds of these started by local residents. The programme also aims to attract 75 new businesses into these areas and provide assistance to help a further 650 existing businesses to develop. The long term aim is to stimulate a culture of enterprise, attract investment and create over 1,100 jobs.

A central feature of the programme involves creating a series of up to five 'catalyst centres' run by networks of local entrepreneurs, through which enterprise learning and intensive business support programmes will be co-ordinated. It is expected that the first of these centres will be opened in Beeston early in 2007 and that there will be a centre in West Leeds.

Owned by Community Interest Companies, these centres will provide incubation space and intensive business support for start up companies. Enterprise ambassadors based at the centres will also link up with local schools to encourage young people to think about setting up in business as a realistic career option.

The West Leeds District Partnership has established a sub group to implement the LEGI scheme in West.

Building Schools For the Future (BSF)

Wave One of the Leeds BSF Programme involves the re-building and refurbishment of 14 Secondary Schools, to be procured in three phases. The procurement includes the formation of a Local Education Partnership (LEP), which under the terms of the Partnership Agreement will be granted certain exclusivity rights for future investment in the City Council's Secondary School estate that may be approved under the Government's Building Schools for the Future Programme.

Phase one is already in detailed design stage with a reserved matter application due to be submitted in November 2006.

Schools included in Phase two of the programme in the West Leeds area due for service commencement in September 2009 are:

New School (Inner West) Leeds - A new PFI build following the amalgamation of Wortley High School and West Leeds High School. It is proposed to build this school on the current West Leeds High School site.

The remaining schools Farnley Park High School, Priesthorpe High School and Crawshaw High School are remodeling schemes which comprises of elements of new build and major refurbishment which are funded through traditional design and build.

Local Area Management Plans (LAMPS)

New Wortley LAMP has gone from strength to strength this year. The plan is championed by a senior police officer from the Pudsey/Weetwood Division who has kept everyone focused on the job in hand. The group comprises officers from a wide range of agencies including street scene, education welfare, youth service, environmental health, neighbourhood wardens, community safety, the headteachers from St.Bartholomew and Castleton Primary Schools, Yorkshire Housing Association, West Leeds Family Learning Centre, West Yorkshire Fire Service, Leeds West Homes, and West Leeds Area Management team. Representation of local people is from New Wortley Residents Association and New Wortley Community Association.

Initially the LAMP was established in response to environmental problems and anti-social behaviour locally and action has been taken against a number of offenders. This initial response and continual monitoring has resulted in the neighbourhood becoming a quieter and safer place for the majority. Combined police and warden surgeries held at the community centre are proving popular and useful.

Wythers LAMP is led and managed by the Leeds PCT and West North West Homes. The action plan has been developed around the main priorities identified in the indices of deprivation and the membership of the group reflects this. The action plan has been divided into sub themes reflecting the priorities and good progress has been made in all areas.

A range of activities have been developed to encourage engagement of Wythers parents. These have been centred in Raynville school and Hollybush annexe. Examples included a play and learn course delivered for parents of preschool children, and a Jobs and skills Open day for local residents to raise awareness of job and training opportunities through the WFLC. Funding has been secured to offer places at Northern College places for residents

A community police officer for the area has established a weekly police drop in session at Raynville school for local residents. This has been well received and utilised. Police have also been building relationships with local school children at Raynville school.

Key actions on Health have been in addressing smoking and obesity. LESS service has established a clinic in Raynville school which has been received well by local residents. Obesity action plan has been developed and awaiting local agreement and choosing health money to implement.

Work has been undertaken on Wyther Community House to bring it back into use as a community facility.. This work is due to be completed in Jan 07 and plans are being

developed to best use this facility. A litter picking day took place organised in partnership with the local schools.

Local consultation has taken place with residents to gain views and experiences of living on the estate. This has been used to inform events and action planning

Money management courses have are available and a Credit Union leaflet drop has been carried out by the young offenders' team raising awareness of the CU services.

The Wythers Partnership was awarded with Community and City Prides award for a Wythers litter picking event. Community and City Prides award is an annual award scheme run by the Leeds City council's City Services Department. It recognises and celebrates the contributions that people in Leeds make to their local environment.

Broadleas

Unfortunately this area has suffered a great deal from anti-social behaviour. However this is being tackled in a positive way through a co-ordinated multi-agency approach using enforcement, and diversionary methods to reduce the problems the estate has experienced.

A Local Area Management Plan has been developed for the Broadleas which the Improvement Group (BIG) are now progressing to develop long turn sustainability and improvements in the area.

Fairfield Intensive Neighbourhood Management Programme

The Office of the Deputy Prime Minister has allocated extra funding to address neighbourhoods that are assessed as being in the lowest 3% of Super Output Areas (SOAs) where funding from other sources, such as from other SSCF pilot schemes, has been absent. This funding amounts to £4.5 million over four years for Leeds.

For West Leeds, the only area falling into the category of the lowest 3% of SOAs is Fairfield. The Council has allocated £336,000 in revenue and £147,000 in capital for Fairfield and neighbouring Rossefield Estate to be spend over the next four and two years respectively form this fund.

Fairfield estate is located in Bramley and Stanningley Ward of West Leeds. It has been rated by the Office of Deputy Prime Minister as 417th out of 32,248 in the index of deprivation. As such it falls into the bottom 3% of all neighbourhood areas in England and Wales. Around 1,429 people live in 492 households on this estate. Sixty-six percent rate themselves as having good health, 52% of adults have no qualifications while 9% of those economically active are unemployed.

The index of multiple deprivation comprises seven categories under which deprivation is measured. The table below indicates the score of each of these for Fairfield.

Multiple deprivation scores 2004

Education	258
Crime	590
Income	595

Employment	1,424
Living Environment	2,167
Health	2,177
Barriers to Housing/Services	15,716

The West Leeds District Partnership holds the responsibility for oversight of the INM Programme in West Leeds.

Below this, the Fairfield Partnership co-ordinates has responsibility for delivering improvements under the INM programme. This Partnership includes West Leeds Healthy Living Network, Area Management, Leeds West Homes, Surestart Bramley, Fairfield Residents Association, BARCA, and other invited agencies including Community Safety, Street Scene and West Yorkshire Police (Pudsey Weetwood).

Below this there is a network of activity and partnership work taking place which is outlined in the diagram at appendix one.

The following principles will guide the plan over the next four years:

- ❖ Area Management to provide leadership at the neighbourhood level
- ❖ The community will be involved in decision making and be given leadership roles through the Fairfield Partnership Board
- ❖ A systematic approach will be used to target local problems
- ❖ Facts and data will underpin the approached

The vision for Fairfield is to move it up the SOA rankings from its current low position at 417th out 32,482 to above the lowest 10% across the country, ie above 3,500. To achieve this requires significant improvement in all categories apart from 'Barriers to housing and services'. To make the biggest impact the worst three categories should be the main focus for action, these are education, crime, and income (includes employment as it is related to income).

10.2 Community Engagement and Community Cohesion

The District Partnership has identified a need for services to focus on developing practices that more effectively encourage community cohesion and better engagement. As an Area management team we need to continue looking at how we:

- More effectively take the community cohesion agenda forward in our work;
- More effectively tackle / deter racially motivated crime and reduce barriers between communities;
- Encourage positive work highlighting the value/ potential of cross cultural activity through education;
- Encourage better networking / joint activities in the community and voluntary sector;
- Improve representation at local fora and on the Area Committee itself of BME and excluded communities;
- Improve our intelligence re: locations of such asylum seekers and refugees dispersed through our area;
- Ensure wider consultation on key schemes to get the views of young people, BME communities, people with disabilities etc;

- Use sporting activities for young people as a means of pulling communities together and developing joint work and peer group influence;
- Establish better links with faith communities.

During 2007/08, Strawberry Lane Community Centre will be transferred to Neighbourhoods and Housing from Learning and Leisure. The youth service are currently based at Strawberry Lane but will be moving to Bramley Community Centre, therefore we will be undertaking an assessment of future use of Strawberry Lane.

What has been achieved in 2006/7?

Following the review of community centres in 2005/06, we:

- Transferred the lease for the ex-Sandford Community Centre to BARCA Youth Inclusion Programme which operates the building now as the “Youthinc Centre”, with Sandford Residents Association moving operations into the Community Shop premises.
- Supported a new committee at Moorside Community Centre.
- Continued to support New Wortley Community Centre in the continued running of their successful community café.
- Undertook work to consider the future of Wyther Community Centre.

A ‘Know your Community Day’ was held to bring the communities of West Leeds together, this was well attended and feedback from the day was positive.

Armley Forum took place each month with the exception of August and December. About 40-50 people attend each forum. Presentations and discussions included Highways Issues, local planning issues, the changes in the PCT, improvements to Armley Town Centre, proposals for Armley Leisure Centre, BTCV projects, consultation on this Area Delivery Plan, proposals for a conservation area/Townscape Heritage Initiative, waste strategy management, bus services, consultation on the West Leeds Gateway Area Action Plan and Building Schools for the Future.

Bramley Forum took place every two months. Presentations and discussions included Waste Strategy, recycling, grass cutting, BTCV projects, community centres, Bramley Fire Station police and community safety issues, and highways.

Both forums have co-opted representatives on the Inner West Area Committee, who report back to the forums on Committee items.

11. Service Development and Improvement

All performance measures allow the monitoring of progress over time in order to identify trends in service delivery and in order to focus priorities of resources in order to maintain an equality of high quality service delivery. In addition, the reporting of performance indicators allows the comparison across areas and enables Area Management Committees to identify priority actions for improvement on an area basis.

Best Value indicators are set by the government. In addition the council sets Council Priority and Local Key Indicators.

The table at Appendix D lists those indicators in the Council Plan which the Area Delivery Plan can specifically contribute towards.

The Area Management Team also works closely with partner agencies including other Council Departments, West Yorkshire Police, West North West Homes, BARCA, Education Leeds, Bramley Surestart, West Leeds Healthy Living Network and Leeds PCT to deliver local services.

12. Monitoring the actions

Regular reports on progress are presented to the Area Committee from the Council service providers, through the representatives of Council departments attending meetings of the Area Committee. The Neighbourhoods and Housing Department of the City Council undertake the overall monitoring of Area Management.

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